Youth Apprenticeship and Student Learners

Earn and Learn – A Community Partnership







Technical Talent Pipeline

Vision:

UAU

Attract and retain a highly skilled workforce with the technical skills to consistently deliver supply chain objectives

Mission:

- Attract: Create an avenue for skilled candidates to gain exposure to Frito-Lay careers.
- Retain: Improve job design for technical positions to attract and retain skilled talent.

H & P Staffing

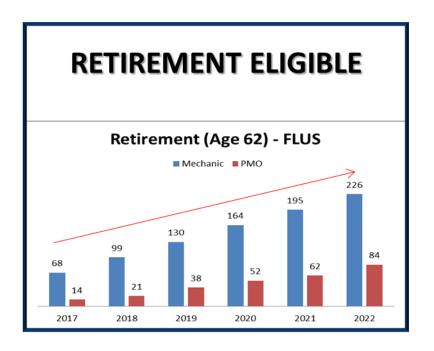
• **Partner:** Establish technical college-industry partnerships that create qualified talent pipeline for technical roles.



Problem to Solve

Filling today's jobs is no easy task



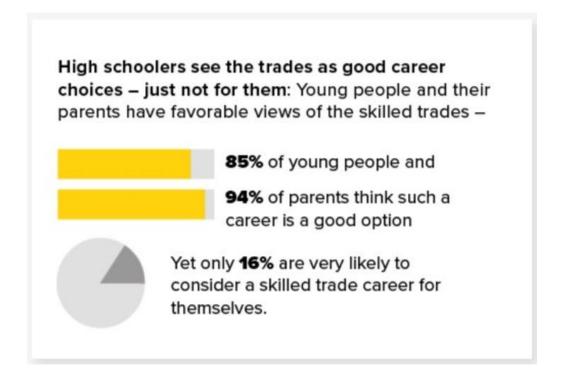


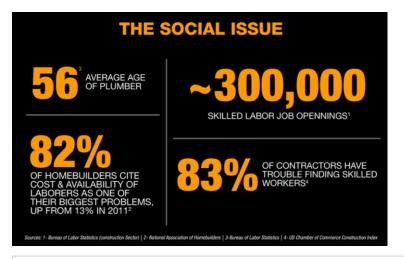
Developing our technical talent pipeline strategy is critical to continue advancing our supply chain

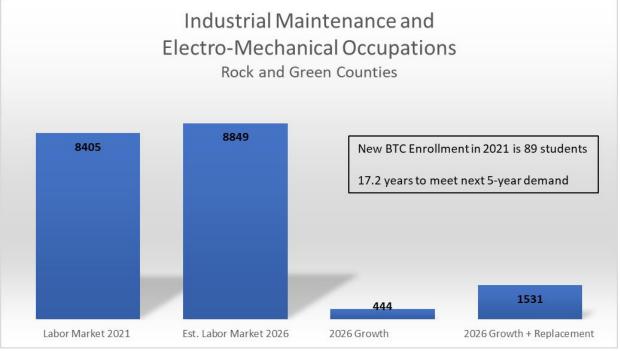
Future State



- Skilled Trades average age = 43 years old
- 27% of Skilled Trades will retire in next 10 years
 - Recruitment and mentorship NOW is critical









Technical Talent Pipeline

Today Yesterday

Educator Led

- Candidates Find Us
- MFG Career Opportunities Are <u>Not Top of Mind</u>
- Some Technical School Partnership

Going Forward

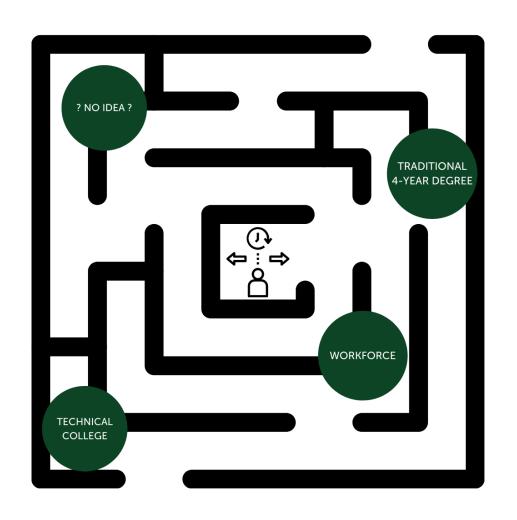
Industry Partnerships

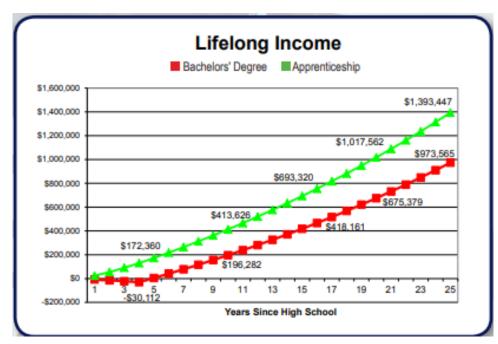
- Campus Recruiting Approach H.S. & Tech Programs
- <u>Technical School Partners</u> Community Driven Approach
- Demand Driven to Meet Business Needs





There are a lot of directions in life







Current State

- **5 Registered Apprentices**
 - 3 Registered Apprentices YA Promos
 - 2 Registered Apprentices Internal Promos
- 2 RA's graduated and Level A mechanics
- 5 YA Promotions to Full Time Roles
- 5 Youth Apprentices in Rotation
- 1 IDEAL Scholar



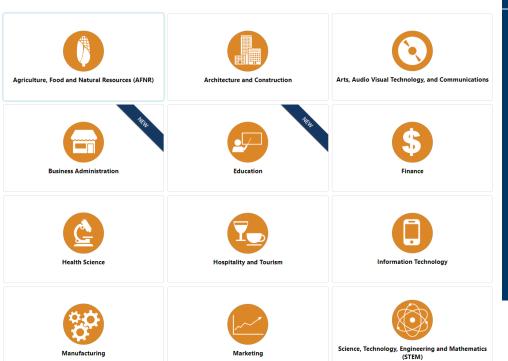


2011 - 2018	2018	2019	2020	2021	2022	2023	2024
Blackhawk Tech Internship	Blackhawk Tech Internship	WI RA Program (2 Internal)	WI RA Program (+1 Internal)	WI RA Program (+1 from YA)	WI RA Program (+2 from YA)	WI RA Program (+2 Interal)	WI RA Program (Interviewing for fall)
	Blackhawk Tech Career-Makers	Craftspeople with Character (3 wk)	DWD Youth Apprenticeship Program (Approval)	DWD YA Program (3) Mem, Turner, Milton	DWD YA Program (5) Craig, Memorial, Turner, Clinton	DWD YA Program (6) Mem, Turner, Clinton	DWD YA Program (flyers posted)
	Craftspeople with Character (3 wk)	Rock HS Internship			Craftsmen with Character with BMHS (16 week)	Craftsmen with Character with BMHS (16 week)	Craftsmen with Character with BMHS (Planned)
	Rock HS Internship			BTC IDEAL Scholarship	BTC IDEAL Scholarship and Student Sponsor	BTC IDEAL Scholarship and Student Sponsor	BTC IDEAL Scholarship and Student Sponsor
					Rock HS Internship	Rock HS Internship	Rock HS Internship (offered)
					SMA Mentoring	SMA Mentoring	SMA Mentoring

Where do you begin?



Pick a Pathway





Related Instruction Guide (DOCX)

Assembly and Packaging	Assembly and Packaging youth apprentices follow processes to prepare goods and materials for shipping, including set up of assembly and packaging equipment and machinery. Apprentices must adhere to industry safety and security standards.
Electromechanical/Mechatronics	Electromechanical/Mechatronics youth apprentices gain skills related to operating, testing, maintaining, or adjusting unmanned, automated, servomechanical, or electromechanical equipment. Apprentices must adhere to industry safety and security standards.
Industrial Equipment	Industrial Equipment youth apprentices set up, operate, monitor, and control production equipment. Requirements. Apprentices must adhere to industry safety and security standards.
Machining	Machining youth apprentices assist with basic machine operations, processes, and tools. Apprentices must adhere to industry safety and security standards.
Manufacturing Processes	Manufacturing Process youth apprentices work with tools, equipment, and processes in various manufacturing industries. Apprentices must adhere to industry safety and security standards.
Production Operations	Production Operation youth apprentices gain skills related to the procedures and tools associated with manufacturing operations. Foundation tools, data analysis and troubleshooting are integrated. Apprentices must adhere to industry safety and security standards.
Welding	Welding youth apprentices practice welding fabrication processes in various industry environments. Apprentices must adhere to industry safety and security standards.

Overview (PDF)

https://dwd.wisconsin.gov/apprenticeship/ya/

Link pathway competencies to your jobs



Manufacturing Processes

Youth Apprenticeship

MANUFACTURING PROCESSES

Manufacturing Process youth apprentices work with tools, equipment, and processes in various manufacturing industries. Apprentices must adhere to industry safety and security standards.

Length of Apprenticeship: One Year

COMPETENCIES

Manufacturing Processes youth apprentice must complete a total of 17 competencies during year. All 7 Manufacturing Fundamentals Competencies must be complete. Ten of the Manufacturing Processes competencies listed below must be complete. Employers can substitute up to 1 competency with other occupationally appropriate skills. Substitutions must be added to the competency list for assessment. Note that where necessary, skills can be simulated.

***Students who completed a previous Manufacturing YA program do not need to repeat the Manufacturing Fundamentals Competencies.

N	fanufacturing Fundamentals Competencies	Manufacturing Processes Competencies		
1.	Focus on customer needs	. Read ted	thnical drawings and work orders	
2.	Use various instruments	. Interpret	t manufacturing processes	
	Operate tools and equipment safely Practice quality assurance principles		set up for manufacturing process ools and materials	
5.	Follow personal safety requirements	. Assist pr	roduction set up	
6.	Maintain a safe work environment	. Support	set up	
7.	Demonstrate professional role to be used	. Operate	equipment	
	in an emergency	. Monitor	product and process specifications	
	-	. Process	production documents	
		0. Follow s	hutdown process	

REGISTERED APPRENTICESHIP BRIDGING OPPORTUNITIES

Some of the related instruction courses can bridge into the following registered apprenticeship:

Machine Repair

POST-SECONDARY PATHWAY OPPORTUNITIES

There are several post-secondary pathway opportunities in this area. Following is partial list.

Precision Machining Technology Technical Diploma

DETA-18825-17-E (N. 07/2020)

 Working to Meet Expectations: Needs improvement; requires much assistance and supervision; rarely displays behavior

The following skills are required of all youth apprentices.

Employability Skills	Rating			
Competency and Rating Criteria	Minimum Rating of 2 for EACH Check Rating			
	1	2	3	
Develop positive work relationships with others.				
Communicate effectively with others				
3. Collaborate with others				
Maintain composure under pressure				
5. Demonstrate integrity				
6. Perform quality work				
7. Provide quality goods or services (internal and external)				
8. Show initiative and self-direction				
9. Adapt to change				
10. Demonstrate safety and security regulations and practices				
11. Apply job-related technology, information, and media				
12. Fulfill training or certification requirements for employment				
13. Set personal goals for improvement				

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Rating Scale

- 3: Exceeds entry level criteria | Requires minimal supervision | Consistently displays this behavior
- 2: Meets entry level criteria | Requires some supervision | Often displays this behavior
- 1: Needs improvement | Requires much assistance and supervision | Rarely displays behavior

MANUFACTURING FUNDAMENTALS - Complete all competencies

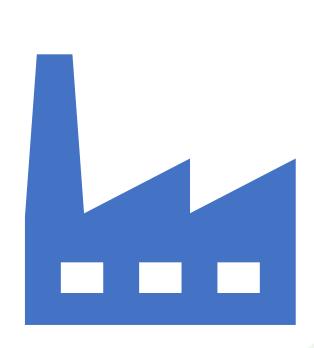
Competency and Rating Criteria		Rating of 2 Check Ratin	
	1	2	3
1. Focus on customer needs			
 Identify internal and external customers impacted by the production process 			

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	Competency and Rating Criteria		Rating of 2 Check Ratin	
		1	2	3
	Satisfy internal and external customer's expectations Collaborate with team Assist work site professional to keep internal and/or external customers informed of project progress and decisions that may affect them Define the impact of the Voice of the Customer Determine the impact of your work to the internal and external customer			
	Use various instruments Consider the degree of precision required by the part feature Choose correct measuring instrument for task Verify equipment is available for use and in working order Verify equipment preventative maintenance and/or calibration Inspect tools and work area for safety considerations Clean and adjust measuring instrument prior to use Use gauges, calipers, and micrometer instruments Use semi-precision and precision layout tools Use digital gauges, checking fixtures Use digital scales, thermometers Confirm measurement accuracy Record measurement correctly including unit of measurement at proper interval Calibrate, clean, and store measuring instruments properly Convert standard to metric – metric to standard measurement units			
:	Operate tools and equipment safely Operate only tool/equipment that he/she is trained on Choose correct tool/equipment for the task Follow tool check list Verify tool/equipment is available for use and in working order Verify tool/equipment is current for preventative maintenance and/or calibration Wear appropriate Personal Protective Equipment (PPE) Inspect tool/equipment and work area for safety considerations Prepare tool/equipment for safe operation Operate tool/equipment safely with guarding devices Monitor tool/equipment for safe operation while operating			

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Don't you need to be 18 to work in manufacturing?













Manufacturing & Construction Equipment & Wisconsin's Employment of Minors Laws

Wisconsin's employment of minors laws prohibit the use of certain potentially hazardous equipment by minors under the age of 18. This document provides a list of equipment commonly used in manufacturing and construction jobs and explains when minors may use such equipment.

Notes:

- The list is not exhaustive. If you have questions about a particular piece of equipment, please contact the Department's Equal Rights Division.
- Minors 15 and under <u>may not</u> be employed in "manufacturing, mining, or processing occupations." This includes occupations that require the performance of any duties in workrooms or workplaces where goods are manufactured, mined, or otherwise processed. See <u>Wis. Admin. Code § DWD 270.13(13)</u>.
- The Student Learner Exemption: A "student learner" is a student of an accredited school who is employed on a part-time basis to obtain both scholastic credit and employment training under a bona fide written school-work training program agreement.
 - A student learner is permitted to do some work that is otherwise prohibited if the student learner is performing service within a bona fide school-work training program
 - sponsored by an accredited school
 - authorized and approved by
 - · the state department of public instruction,
 - · the technical college system board, or
 - the department's youth apprenticeship program.
 - o Each school-work training agreement shall:
 - include the name of the student learner;
 - be signed by the parent, employer, and school principal;
 - be kept on file by both the school and the employer; and
 - shall provide all of the following:
 - That the work of the student learner in the occupation declared hazardous under ss. DWD 270.12 and 270.13 is <u>incidental</u> to the student learner's training, and shall be intermittent and only for short periods of time (i.e., for 5% or less of the total work hours);
 - direct and close supervision of a qualified and experienced person.
 - safety instructions will be given by the school and correlated by the employer with on-the-job training.
 - a schedule of organized and progressive work processes to be performed on the job.

http://dwd.wisconsin.gov/er/











Manufacturing & Construction Equipment & Wisconsin's Employment of Minors Laws Page 2

Type of Equipment	Okay under 16?	Okay 16 and over?	Okay for Student Learners?	Comments
Acetylene torch	No	Yes	Yes	Okay for 16-17 year-olds; no restrictions.
Assembly, Hand	Yes	Yes	Yes	No restrictions.
Automatic Shape & Sand	No	Yes	Yes	Prohibited under 16; allowable under section DWD 270.14(3), the "student learner" exemption, assuming student meets all requirements therein. This includes Youth Apprentices.
CNC Router	No	Yes	Yes	(1)Okay for 16-17 year-olds when there is full automatic feed and ejection. (2) Okay for student learners.
Cleat bender, manual	Yes	Yes	Yes	Okay, but not on construction site under 16.
Cleat bender, power-driven	No	Yes	Yes	Prohibited under 16.
Deburring Machine	No	Yes	Yes	Prohibited under 16.
Demo Hammer	Yes	Yes	Yes	Not prohibited. However, note that demolition work is never allowed to those under 18 years of age. See § DWD 270.12(28).
Drawer Clamp	Yes	Yes	Yes	Not prohibited.
Drill, Cordless; Drill, Radial	No	Yes	Yes	Okay for 16-17 year-olds; no restrictions.

http://dwd.wisconsin.gov/er/



Are the youth restricted to one job?

Youth Apprentice / Student Learner

Local High Schools

Five 7-week rotations 450 hours (Juniors or Seniors)

PMO

Mechanic

FSQT

PM Tech

Proc Op

New Employee Onboarding

WHAT TO EXPECT

- Apprentices will go through two to three weeks of new employee onboarding (NEO) to learn about company policies and safety guidelines.
- This time will also be used to determine each apprentices availability to pair them up with the best possible rotation path for them. Each rotation requires a minimum of 12 hours/week, with some rotations requiring 15 hours/week.
- Following NEO, apprentices will be paired with mentors to start learning about each rotation in the program

Processing Operator Rotation

WHAT YOU'LL DO AND LEARN

- Operate and make adjustments to large scale processes to reach quality standards
- Determine root cause of processing issues on the floor
- Understand product stream from raw goods to finished goods
- Conduct quality testing
- Communicate with a team to prepare for department changeovers
- Learn the daily routine of a processing operator

Packaging Machine Operator Rotation

WHAT YOU'LL DO AND LEARN

- Operate individual automated packaging lines and address faults and errors
- Learn how to monitor schedule attainment to produce the amount of product needed for the warehouse
- Trouble shoot line issues to increase line efficiency
- Manage timing for production line and department changeovers

Packaging Machine Operator Technician Rotation

WHAT YOU'LL DO AND LEARN

- Conduct preventative maintenance on packaging lines, including cleaning, lubing, and replacing worn parts
- Rebuild machine parts
- · Address work orders placed on machines
- Complete Critical Care on lines during scheduled downtime

Food Safety Quality Tech Rotation

WHAT YOU'LL DO AND LEARN

- Develop work routine based on daily production schedules
- Understand and implement product and packaging quality guidelines
- Conduct inspections of packaging production lines
- Complete production line and department changeovers efficiently to stay in line with the production schedules
- Manage product and documentation to ensure product is to quality standards

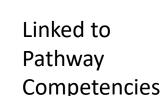
Maintenance Mechanic Rotation

WHAT YOU'LL DO AND LEARN

- Learn how to use various shop equipment and hand tools
- Think critically in response to maintenance issues on the floor
- Locate and identify parts necessary to complete work orders
- Collaborate with operators to find the root cause of mechanical
- Read technical drawings to understand the inner workings of processing and packaging equipment
- Work on individual projects to improve a variety of skills

What to expect during a Youth Apprenticeship

- Throughout an apprenticeship with Beloit Frito-Lay, you, your mentors, and the department Supply Chain Leader will complete weekly report cards and hold occasional progress report meetings to discuss where you need support and where you are excelling
- At the end of each rotation, there will be large group meetings to discuss what worked and what could use improvement These conversations improve the entire program as a whole and make the program more sustainable for the future classes of YA's.
- Towards the end of the school year, seniors and the YA coordinator will start holding career discussions to determine next steps, whether that includes an opportunity in full time positions, our Registered Apprenticeship program, or something else!

















Youth Apprenticeship Program Overview



• Frito-Lay Beloit is partnering with the Wisconsin Department of Workforce Development to create a Youth Apprenticeship program. The purpose of this program is to recruit the next generation of employees in manufacturing.

Some of the benefits of the program include:

- · Increased visibility of the future workforce to Frito-Lay
- Access to young people eager to learn and interested in the profession(s)
- Shape the skills, expectations, and habits of potential employees at a young age
- Applicants will be high school juniors and seniors, 16+ years old, and can apply at fritolayemployement.com
- The Youth Apprentices must work for at least 450 hours during the school year and will focus in five areas: Processing Operator (TC), PMO, FSQT, PM Tech, and Mechanic.
- Youth Apprentice working days and hours will be dependent on school hours but must occur between 8am and 9pm daily.
- The Youth Apprentice will work alongside current employees who will serve as mentors throughout the program. The students will assist these mentors in their daily tasks.



What is mentoring?

Mentor Learnings

- Management Sponsor
- Recruit mentors for the first year
- Focus on the mentor people skills and not the highest technical skill
- Mentor training
 - Blackhawk Technical College
- Rotation check-ins with mentors
- Customize the paperwork
- Mentor rewards and recognition

YOUTH APPRENTICESHIP Good fun! MENTORS WANTED

Seeking volunteer mentors for our new Youth Apprenticeship/Student Learner Program. During this program, three High School students will be on-site roughly 10 hours a week for one year with the possibility of full-time employment or apprenticeship renewal. Students will be participating in five job rotations.

Student Job Rotations:

- Food Safety Quality Technician
- Processing Operator
- Packaging Machine Operator
- Preventative Maintenance
 Technician
- Industrial Maintenance Technician
- MENTOR QUALIFICATIONS:

 Experience working with adolescents
- · Effective teaching/training skills with adults and/or youth
- Good communication skills
- Knowledge of and commitment to the Manufacturing Youth Apprenticeship program

MENTOR RESPONSIBILITIES:

- · Demonstrate tasks to youth apprentices and explain their importance
- Evaluate the youth apprentice's progress on a regular basis and document achievements and skills
- Provide daily youth apprentice support while mentors and students work together
- Provide encouragement and direction about worksite culture and skills
- Attend mentor training workshop and mentor meetings

FOR MORE INFORMATION, PLEASE CONTACT ROB HENDRICKSON OR ANGIE SLAGLE

THIS IS AN INTERVIEW POSITION - PLEASE SUBMIT A LETTER OF INTEREST TO PRODUCTION CREWERS BY 9AM ON TUESDAY, AUGUST 11TH

Mentor/Sponsor Pathway Paperwork



ate each iten lease write a	dy You n worked ny comm	th Apprentice R on this week with a tents in the space on n item, please leave	"1", "2" or "3." the back.	2: Starting	great understan	till nee	d help sometimes.
Safety:	•	E-Stop Locations Chemical placement Proper handling of r	t	LOTO locations Safety signage (pinch points, electrical, etc.) Lifting Technique			
Documentati	ion •	Bag Certs/Bag Qualit	ty Checks	• Film	Splice	• FM	D Trips
Instruments:		• ePRM • FMD		:	Videojet Portable FMD _		
Common holds to look for (specify which Registration Packaging Failsafe protocols (when to by camera, etc.)				on reverse)_			per film tocol
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Continued on reverse.

Date:		
Other/Housekeeping:	Production Schedules	 MOAT
	General Housekeeping (sweeping, etc.)	Empty tubs/catch pans/trash
	2 rd Level Ishida Walk through	 Pounds Management Walkthrough
	Scales out of Service	Handoff to Mentor
ioals for next weel	k:	
	your strengths this week? What were some things ng interesting you learned or mastered?	you would like to spend more time on :
eedback for Ment	or:	

Rate each item worked Please write any comm	ekly Apprentice Rej on this week with a "1", ents in the space on the n item, please leave it bla	"2" or "3." 2: Starti back. 3: I have	d more time and/or help ing to get this, but still n e a great understanding idently.	eed help sometimes.		Shop: Maintains clean Repair cylinder Set up equipme
	E-Stop Locations Follows proper shut dow Maintain safe working a Communication of safet Safety awareness of MX Follow rules for operatin Identification of unsafe t	m procedures	OTO protocol follows PPE Requirement Inderstanding of different Isage of guarding device Inderstanding of floor have Verify equipment work is	nt sources of power s azards		Install a fastener Goals for next week: For example: What were your stren why? What was something interest
Departments Wor	ked on This Week:					
Monday Example: TC1- Fryor	Tuesday TC1-Loop 1 PKG	Wednesday PCSO- Line GS NACE	Thursday Shep Project- Welding	Friday FCP/PC32/TC1		
Monday: Tuesday: Wednesday: Thursday:	of work completed					Feedback for Mentor:
Hand Tools: •	Selection of appropriat	e hand tools	Identification of har	nd tools	_	
Pages: Identi Seeks	rstanding of process flow fication of equipment co to understand pages aft nunication of repair need	mponents er work completion	 Parts room storag 	ces are in place quipment issues e- able to look up		
Assess	s repair work/inspect ass	embly	 available equipme Communication of 	-		

Date:		
Shop:	Maintains clean work area	Mount bearings
	Repair cylinder	 On task with independent projects
	 Set up equipment for fabrication 	Fabricate metal
	Install a fastener	Inspect equip. assembly
Goals for	r next week:	
For example		some things you would like to spend more time on and ?
Feedbacl	k for Mentor:	

Frequently Asked Questions:

Q: What is the liability for safety?

A: They are a paid employee so liability is the same as every employee. Corporate safety aligned on the program when they learned that the student is with a mentor.

Q: Did you have any obstacles to get approval?

A: Absolutely. What helped gain approval was showcasing other manufacturers working with youth.

Q: Do you require drug testing and how does this work for a minor?

A: Yes, drug testing and background checks are required. Your drug testing and background check partner should have parent/guardian permission forms.

Q: Do YA's get vacation days?

A: We don't provide paid vacation days but with one week notice we do approve unpaid days off. We also provide one unpaid week each semester for holidays and spring breaks. The focus is on 450 hours total.

Q: It seems like a lot of paperwork. How do you manage it?

A: We utilize the custom weekly forms between the mentor and YA. The sponsor utilizes this to complete the final document for DWD and the school.

Q: Can you terminate a YA?

A: Yes. The YA must follow all site policies and procedures.

Q: Is YA similar to a job shadow?

A: At first it's similar to a job shadow as the mentor is demonstrating the tasks. After a few days, the mentor assigns the YA defined tasks and slowly adds more throughout the rotation. The mentor is then freed up to complete more efficiency improvement initiatives.

Q: Do you hire the YA after graduation?

A: Potentially. In April we have each YA complete a survey. Do you want to work here after graduation? If so, what are your top 3 choices? The hiring manager interviews them like they would any other employee but we adjust the full time start date.

Q: Are parents/guardians involved?

A: In addition to background, parents/guardians are invited to a signing day event, including a tour, as well as a graduation. We do no encourage communication with parents/guardians outside of these times.

Q: How do you recruit YA's?

A: Consortium network (social media), direct school flyers/communication, Craftsmen with Character.

How to Apply for **Youth Apprenticeship**

- Prepare your resume. Add any experiences you have had in a workplace setting or technical setting. Include participation in clubs and shop classes!
- and find the application named *Manufacturing Youth Apprentice/Student Learner* and start your application.
- 15 If your application is approved, you will be asked to set-up an interview time. Make sure you sign up and make yourself a calendar reminder so you are

Scan the QR Code to apply online!





Joining a Youth Apprenticeship

We are excited to offer this opportunity to a wide range of students with different levels of experience! You're qualified if you:

- · Will be at least 16 years old at the time of application
- Are a current Junior or Sophomore graduating in Spring of 2025 or 2026
- Are available 12 to 15 hours/week after
- · May not be interested in a traditional fouryear degree program following high school Beloit Frito-Lay's Youth Apprenticeship Program
- · Have a drive to learn and work in a hands

been enrolled in or are going to be enrolled in an industrial technology course.

Apply at FritoLayEmployment.com



is a 450+ hour, hands on learning opportunity for students interested in pursuing a technical Preference will be given to students who have career path. An apprentice will be paired with mentors from five different job rotations. They

BELOIT

BELOIT FRITO-LAY

YOUTH APPRENTICESHIP **PROGRAM**

September 2021—May 2022

Welcoming students interested in pursuing a hands-on career opportunity!

Beloit Frito-Lay is seeking Juniors and Seniors age 16+ to join our team as an apprentice to explore five different technical career paths within the site. This opportunity provides 450+ hours of on the job learning and the potential to continue full-time, post graduation.

MENTOR PROVIDED





\$12/HOUR



Qualifications:

- Junior/Senior in High School
- 2.5 Minimum GPA
- Must have reliable transport to work
- Must be able to stand/walk for long periods of time
- Must have basic computer skills
- · Availability after school during program (hours flexible)
- Preferred candidates will have enrolled or intend to enroll in industrial tech courses

Job Rotations:

- Industrial Maintenance Technician
- Packaging Machine Operator
- Preventative Maintenance Technician
- Processing Operator
- Food Safety Quality Technician



FOR MORE INFORMATION, PLEASE CONTACT YOUR SCHOOL'S COUNSELOR OR GO TO

FRITOLAYEMPLOYMENT.COM



https://www.cwcharacter.org/



What Questions Do You Have?